

Component 1: Situational Analyses and Needs Assessment					
New Proposed Items in 2019 Work Plan		Original Items		Applied Changes	Rationale
1.1	Finalize Overall Project Management Guidelines & Procedures	1.1	Finalize Overall Project Management Guidelines & Procedures	No Changes	
1.2.1	Conduct an analysis of the mandate of municipalities including their responsibilities and authorities.	1.2.1	Conduct an analysis of the mandate of municipalities including their responsibilities and authorities.		
1.2.2	Finalize MINARET Baseline.	1.2.2	Finalize MINARET Baseline.		
1.2.3	Prepare a Case Study on one municipality with Best Municipality Practices to Encourage NEXUS Thinking & Application.	1.2.3	Prepare a Case Study on one municipality with Best Municipality Practices to Encourage NEXUS Thinking & Application.		
1.2.4	Map Regional Players in NEXUS and with Municipalities.	1.2.4	Map Regional Players in NEXUS and with Municipalities.		
		1.3	Finalize Covenant of Mayors requirements for Monastir.	Moved to component 5:  5.1 Perform follow up on Covenant of Mayors requirements	The baseline and initial registration for each municipality are finalized. We still we need to prepare the SECAP, monitoring plan, awareness campaign and get the final approval for joining the CoM.
		1.4	Develop gender-mainstreaming strategic action plan in the 3 selected municipalities (Monastir, Karak, & Al Jdaidah)	Modified & moved to component 3: Item 3.4 Follow-up and reporting on gender mainstreaming in the 3 selected municipalities (Monastir, Karak, & Jdaideh).	

Component 2: Value Chain Mapping, Capacity Building & Training and Awareness					
New Proposed Items in 2019 Work Plan		Original Items		Applied Changes	Rationale
2.1	Functioning of NEXUS Task Forces to ensure the continued effective implementation of SEAP and/or SECAP and support MINARET Activities during implementation and post-project.	2.1.1	Develop NEXUS Municipality task force mandates, governance structures & operating procedures to ensure the continued effective implementation of SEAP and/or SECAP during and post-project.	Items merged into one new items under serial number 2.1:	This activity is divided into two roles; the first is the establishment of NEXUS Task Forces (which is completed),  The second role indicates the activation of the task forces role during the implementation of project activities. (will continue till the end of the project life)
		2.1.2	Develop a green procurement manual with municipalities.		
		2.1.3	Establish NEXUS Task Forces within each municipality to prepare the local action plans & manage / govern / support Project activities		
		2.1.4	Run NEXUS Task Forces		
2.2	Prepare value chain mapping for socio-economic projects resulting from Assessments, focusing on agriculture in Al-Jdaidah – Lebanon, dairy & eco-tourism in Karak – Jordan, and Seawater preservation & eco-tourism in Monastir – Tunisia	2.2	Prepare value chain mapping for socio-economic projects resulting from Assessments, focusing on agriculture in Al-Jdaidah – Lebanon, dairy & eco-tourism in Karak – Jordan, and Seawater preservation & eco-tourism in Monastir – Tunisia	No Changes	
2.3	Develop and implement detailed capacity building and training & awareness plan & material relevant to planning, implementation, maintenance & monitoring of water & energy Pilot Projects and Socio-Economic Projects with the aim of introducing Job opportunities for local community specifically women & youth.	2.3.1	Hold a Stakeholder Prioritization of initiatives session to build consensus around Projects & Job Creation opportunities and agree on scope of intervention;	1. Items merged into one new items under serial number 2.3:  2. Activities under component 2: (from 2.3.1 till 2.3.5)  3. Activities under component 3 items (3.1.1 - 3.1.2 - 3.1.3 - 3.2)  4. Activity under component 4	are related to capacity building, training and job opportunities were all merged in one activity.  All sub-activities will remain as a reference for implementation.
		2.3.2	Present selected projects and interventions to ensure the buy-in & engagement of municipal councils on selected projects and interventions;		
		2.3.3	Conduct a planning session with stakeholders for the purpose of		

			<p>Item (4.2)  5. Activities under component 5: (5.4) are merged in 3.2</p>	
2.3.4	Prepare detailed capacities and needs assessment & plan relevant to planning, implementation & monitoring of Pilot Project, Socio-Economic Project & Job Creation Project Components.			
2.3.5	Prepare detailed Project Plans & present them to Project municipalities and key partners.			

Component 3: Communication					
New Proposed Items in 2019 Work Plan		Original Items		Applied Changes	Rationale
3.1.1	Monitoring and evaluation on the implementation of communication action plan and carrying out assessment on the achieved results.	3.1.1	Establish cooperation with key training providers based on the identified areas of weakness of Project municipalities and key stakeholders;	<p>1. Moved to component 2: Items are merged in 2.3</p> <p>2. Activities (3.4.1 &amp; 3.4.2) are merged in one activity no (3.1.1)</p>	<p>Activities (3.1.1 - 3.1.2 - 3.1.3 - 3.2) are related to capacity building, training and job opportunities were all merged in one activity no 2.3</p> <p>All sub-activities will remain as a reference for implementation.</p>
		3.1.2	Customize and/or avail training opportunities through partnership with training providers;		
		3.1.3	Where training gaps exist, design training materials to meet the needs training audiences and make them available in a variety of formats such as training manuals, PowerPoint, pdf files. This material will be uploaded in the online platform to be consulted when needed; Deliver trainings.		
		3.2	Design & implement hands-on, on the job training and placement opportunities for youth and women at the local level related to Clean Technology & Sustainable Development with more focus on solar, water and food sectors.		
3.1.2	Develop <b>2</b> papers: a) <b>One</b> white paper on implementing NEXUS in municipalities, which provide a clear and quantitative case on the benefit of involving municipalities in NEXUS, and b) <b>One</b> position paper on required changes in laws, policies, procedures, & incentive mechanisms on a national / regional level to improve on NEXUS model & ensure replicability and scalability within the region based on Project findings.			Refer to component 5 Items (5.3.2 + 5.3.3)	

3.2	Organize annual meeting, learning workshops and exchange visits involving partners and relevant stakeholders to foster internal communication, discuss achievements and exchange knowledge.	3.3	<p>3.3 Organize annual learning workshops that involve only the project partners and relevant stakeholders from the three countries.</p> <p>3.3.1. Conduct learning workshops involving the partners, and active relevant stakeholders at national and regional level to foster internal communication and discussion of the major achievements and drawbacks of the project.</p> <p>3.3.2. Utilize these events to discuss the learnings &amp; knowledge exchange opportunities based on Project achieved and upcoming milestones.</p>	6. Items (3.3 - 3.3.1 - 3.3.2 - 3.6) are merged in 3.2	
3.3	Organize a final event that will be structured as a two-day conference to be held in Amman, where the project results will be presented and disseminated.			Items(5.4 + 5.7) Component 5 are merged into this item as well	
3.4	Follow-up and reporting on gender mainstreaming in the 3 selected municipalities (Monastir, Karak, & Jdaideh).			Refer to item 1.4 Component 1	
		3.4.1	<p>Engage municipalities in establishing a communication baseline, and developing with them communication Action Plans for the purpose of communicating with other entities to improve NEXUS interlinkages, advocate for improved policies, solicit feedback and provide information to community and showcase success and increase MINARET NEXUS visibility.</p> <p>The process, from developing to conducting surveys, analyzing results and developing communication action plans is designed so that the municipalities learn by doing with the support of communication expert.</p>	Refer to item 3.1.1	

		3.4.2	Implementing Action Plan and monitoring & evaluating implementation		
3.5	Introduce visual representation of the NEXUS response plan and related projects and services developed	3.5	Establish cooperation with other entities and NEXUS-related platforms for the purposes of maximizing content creation & sharing;	Changed	
3.6	Functioning the regional online learning platform and website	3.6	Coordinate exchange visits between the three countries.	Refer to item 3.3	

<b>Component 4: Project Implementation</b>					
<b>New Proposed Items in 2019 Work Plan</b>		<b>Original Items</b>		<b>Applied Changes</b>	<b>Rationale</b>
		4.1.1	Calculate ROIs and/or payback period for highest feasibility technology adoption by municipalities; Select technology adoption with municipalities at 3 municipalities;	Refer to component 5 Item no (5.4)	Establishing the NEXUS fund depends on the results of “access to finance” and municipalities’ mandate assessment.
		4.1.2	Receive commitment on fund establishment with 15-25% of savings / revenue generated from adoption of Renewable Energy / Energy Efficiency, Water and/or food/agriculture measures;		
4.1	Implement pilot projects for renewable energy & energy efficiency and water savings & management in the three selected Municipalities	4.1.3	Implement pilot projects for renewable energy & energy efficiency and water savings in the three selected Municipalities.	Same item description but moved to 4.1.3 - change in numbering only	
		4.2	Identify the Energy, Water, & Food / Agriculture direct and indirect job opportunities available based on the value chain mapping conducted on socio-economic projects as well as the technical and non-technical jobs	1. Original item is merged with component 2: Item no 2.3	

			availed through the pilot actions within the phases of: planning, implementation, monitoring & scaling.		
4.2	Support small initiatives for Community Based Organizations & NGOs, with particular attention to women, that enable them to better use/optimize natural resources to generate economic, social and environmental benefits and in the process, enhance women's role in sustainable development. Implement the value chain socio-economic projects within municipalities in partnership with Community Based Organizations & NGOs.	4.3	Support small initiatives for Community Based Organizations & NGOs, with particular attention to women, that enable them to better use/optimize natural resources to generate economic, social and environmental benefits and in the process, enhance women's role in sustainable development. Implement the value chain socio-economic projects within municipalities in partnership with Community Based Organizations & NGOs.	Same item description but moved to 4.2 - change in numbering only	
		4.4	Develop NEXUS-related services which municipalities can provide within their core mandate and establish synergies with related key Water and Energy private and public institutions and the community	Merged with component 5: Item no (5.5)	It will be one of Access to Finance assessment results

Component 5: Project Scalability & Replicability					
New Proposed Items in 2019 Work Plan		Original Items		Applied Changes	Rationale
5.1	Develop Sustainable Energy Action Plans (SEAP) for each of the selected Municipalities for the next (10) years.	5.1	Develop Sustainable Energy Action Plans (SEAP) for each of the selected Municipalities for the next (10) years.	No changes	
	Follow up on Covenant of Mayors requirements			Moved from component 1 to component 5	
5.2	Facilitate the participation of Project applicant, partners, municipality representatives and other key project stakeholders in regional & international conferences, forums and other learning & knowledge exchange venues to present MINARET NEXUS model and activities.	5.2.1	Establish a NEXUS fund at each of the 3 project municipalities: 5.2.1.1. Develop fund mandate, scope & criteria; 5.2.1.2. Develop fund governance, ensuring engagement of community in the governance & management of the fund; 5.2.1.3. Develop fund operating	Items under (5.2.1) were replaced with item 5.4, with a change in numbering only.	

			procedures; 5.2.1.4. Develop fund auditing & quality assurance mechanism and procedures.		
		5.2.2	Cultivate public private partnerships (PPPs) as well as community private partnerships (CPPs): 5.2.2.1. Identify opportunities for PPP & CPP within SEAP / SECAP Proposed Actions; 5.2.2.2. Build capabilities of the municipality to engage the private sector; 5.2.2.3. Hold public, private and community networking events around identified opportunities at each of the 3 project municipalities.	1. Items under (5.2.2.1 - 5.2.2.3) were merged in item no 5.5	
		5.3.1	Establish cooperation with relevant entities for the purposes of advocating necessary policy changes to improve NEXUS adoption in municipalities;	Merged into item 5.5	
		5.3.2	Develop 3 white papers on implementing NEXUS in municipalities which provide a clear and quantitative case on the benefit of involving municipalities in NEXUS based on Project findings.	Refer to component 3: 3.1.2	
		5.3.3	Develop 3 position papers on required changes in laws, policies, procedures, & incentive mechanisms on a national / regional level to improve on NEXUS model & ensure replicability and scalability within the region based on Project findings.		
5.4	5.4 Establish a NEXUS fund (Access to Finance) at each of the 3 project municipalities: - Develop fund mandate, scope & criteria; - Develop fund governance, ensuring engagement of community in the	5.4	Organize two regional conferences that include actors from different countries, to disseminate the results of the project and to draw the attention to the scientific community.	1. Refer to component 3: Item 3.3 (original item merged into component 3)  1. New item consists of: Activities under component 4: (4.1.1 & 4.1.2) were	



	governance & management of the fund; - Develop fund operating procedures; Develop fund auditing & quality assurance mechanism and procedures.			merged in this activity 5.4 under component 5	
5.5	Organize 3 national events/workshops/open day, one in each country to establish public, private and community networking around identified opportunities at each of the 3 project's municipalities	5.5	Facilitate the participation of Project applicant, partners, municipality representatives and other key project stakeholders in regional & international conferences, forums and other learning & knowledge exchange venues to present MINARET NEXUS model and activities.	1. Original Item is shifted to be item (5.2)  2. New item consists of: (5.2.2 + 5.2.2.1 + 5.2.2.3) merged into item 5.5  Activity under component 4: (item 4.4) is also merged into 5.5	
5.6	Produce final Project report.	5.6	Develop NEXUS Model Manual which includes lessons learned, best practices, guiding principles, policies, procedures and implementing templates to enable any municipality to implement NEXUS Model developed in the Project.	1. Change in numbering only. Item is merged with 5.3  2. New items is merged with 5.8	
		5.7	Organize a final event that will be structured as a two day conference to be held in Amman, where the project results will be presented.	Refer to component 3: Item 3.3	
		5.8	Produce final Project report.	Refer to item 5.6	