

Logical Framework in MINARET Project - Year 2019

No.	Components	Deliverable	Indicator	Responsible Partner	Sources of Verification	Frequency	Supporting Documents
1	Situational Analyses and Needs Assessment						
1.1	Finalize Overall Project Management Guidelines & Procedures	Standard Operating Procedures (SOPs)	2 partners reports are complied with the SOPs	Project Management	Submitted Reports	Upon Submission	<ul style="list-style-type: none"> Submitted Reports Annual Report
1.2.1	Conduct an analysis of the mandate of municipalities including their responsibilities and authorities.	4 Reports for municipalities in the region	Mandate of 4 Arab municipalities are studied and the application of NEXUS approach is assessed	NERC	Submitted Reports	Upon Submission	Annual Report
1.2.2	Finalize MINARET Baseline.	Baseline reports for the project municipalities	2 Key criteria are quantified for E,W,F for each municipality	NERC IUCN Horizons	Submitted Reports	Upon Submission	Baseline Reports
1.2.3	Prepare a Case Study on one municipality with Best Municipality Practices to Encourage NEXUS Thinking & Application.	Case Study Report	2 specific and actionable recommendations are proposed for municipalities to implement / advocate for.	NERC	Submitted Reports	Upon Submission	Annual Report

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1.2.4	Map Regional Players in NEXUS and with Municipalities.	Report for Regional Players in NEXUS and with Municipalities	<ul style="list-style-type: none"> • 4-7 key regional players identified • Cooperation established with at least one key player 	IUCN	<ul style="list-style-type: none"> • Submitted Reports • MOU/ Agreement 	<ul style="list-style-type: none"> • Upon Submission • Ongoing 	<ul style="list-style-type: none"> • Annual Report • Stakeholder Analysis Report
2	Value Chain Mapping, Capacity Building & Training and Awareness						
2.1	Functioning of NEXUS Task Forces to ensure the continued effective implementation of SEAP and/or SECAP and support MINARET Activities during implementation and post-project.	<ul style="list-style-type: none"> • 3 Reports for task forces in the project municipalities • MOMs for task forces in the project municipalities 	<ul style="list-style-type: none"> • Task forces are established • Task forces met at least once for each municipality 	IUCN	<ul style="list-style-type: none"> • Submitted Reports • MOMS 	<ul style="list-style-type: none"> • Upon Submission • Ongoing 	<ul style="list-style-type: none"> • Annual Report • Task Force Reports
2.2	Prepare value chain mapping for socio-economic projects resulting from Assessments, focusing on agriculture in Al-Jdaideh - Lebanon, dairy & eco-tourism in Karak - Jordan, and Seawater preservation & eco-tourism in Monastir - Tunisia	<ul style="list-style-type: none"> • 3 Value Chain Mapping (VCM) reports for socio-economic projects in the project municipalities 	Value Chain Mapping for the selected project in the municipalities is conducted	IUCN	Submitted Reports	Upon Submission	VCM Reports

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2.3	Develop and implement detailed capacity building and training & awareness plan & material relevant to planning, implementation, maintenance & monitoring of water & energy Pilot Projects and Socio-Economic Projects with the aim of introducing Job opportunities for local community specifically women & youth.	<ul style="list-style-type: none"> •Capacity Building and Training & Awareness plan • Training Material •Training Agenda •Training Reports • Attendance Sheets • Pre-and Post-evaluation 	<ul style="list-style-type: none"> • At least 120 trainees from the project municipalities trained • 75% of the participants showed an improvement in their knowledge 	NERC IUCN Horizons	<ul style="list-style-type: none"> •Capacity Building and Training & Awareness plan •Training Reports •Evaluation sheets 	<ul style="list-style-type: none"> •Upon the plans preparation • Upon the training implementation • Upon training reports submission • After the training conduction 	<ul style="list-style-type: none"> •Annual Report • Training Reports
3	Communication						
3.1.1	Monitoring and evaluation on the implementation of communication action plan and carrying out assessment on the achieved results.	3 Communication Action Plans for the project municipalities	70% of the relevant decision makers are identified in the communication action plans	IUCN	Communication Action Plans	Upon Submission	Communication Action Plans
3.1.2	Develop 2 papers: a) One white paper on implementing NEXUS in	<ul style="list-style-type: none"> • 1 White Paper • 1 Position Paper 	<ul style="list-style-type: none"> • 1 case on the benefit of the involving municipalities 	IUCN	<ul style="list-style-type: none"> • White Paper •Position Paper 	Upon Submission	<ul style="list-style-type: none"> • Annual Report • Submitted Papers

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	<p>municipalities, which provide a clear and quantitative case on the benefit of involving municipalities in NEXUS, and</p> <p>b) One position paper on required changes in laws, policies, procedures, & incentive mechanisms on a national / regional level to improve on NEXUS model & ensure replicability and scalability within the region based on Project findings.</p>		<p>in NEXUS is shown</p> <ul style="list-style-type: none"> The required changes in laws, policies, procedures, & incentive mechanisms on a national / regional level to improve on NEXUS model & ensure replicability and scalability are identified 				
3.2	Organize annual meeting, learning workshops and exchange visits involving partners and relevant stakeholders to foster internal communication, discuss achievements and exchange knowledge.	Annual meeting, learning workshops and exchange visits reports	At least 3 annual meetings, learning workshops and exchange visits are conducted	Project Management	Annual Meetings Reports	Once Convened	Annual Meetings Reports

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3.3	Organize a final event that will be structured as a two-day conference to be held in Amman, where the project results will be presented and disseminated.	Final event report	The project results are presented and disseminated	Project Management	Final event report	Once Convened	Final event report
3.4	Follow-up and reporting on gender mainstreaming in the 3 selected municipalities (Monastir, Karak, & Jdaideh).	Gender mainstreaming report	Approved Gender Plans	IUCN	<ul style="list-style-type: none"> • Gender mainstreaming reports • Gender Plans 	Upon Submission	<ul style="list-style-type: none"> • Gender mainstreaming reports • Gender Plans
3.5	Introduce visual representation of the NEXUS response plan and related projects and services developed	NEXUS Response Plan	NEXUS Response Plan and the related projects and services are represented visually	Project Management	NEXUS Response Plan	Upon Submission	<ul style="list-style-type: none"> • NEXUS Response Plan • Annual Report
3.6	Functioning the regional online learning platform and website	Regional online platform and website Report	Regional online platform and website is launched and functioned correctly	IUCN	Online verification	<ul style="list-style-type: none"> • Once Launched • Ongoing 	Annual Report
4	Project Implementation						

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4.1	Implement pilot projects for renewable energy & energy efficiency and water savings & management in the three selected Municipalities	Pilot projects reports	pilot projects for renewable energy & energy efficiency and water savings & management are implemented in the project municipalities	NERC IUCN Horizons	Pilot projects reports	Upon Completion	<ul style="list-style-type: none"> • Pilot projects reports • Annual Report
4.2	Support small initiatives for Community Based Organizations & NGOs, with particular attention to women, that enable them to better use/optimize natural resources to generate economic, social and environmental benefits and in the process, enhance women's role in sustainable development. Implement the value chain socio-economic projects within municipalities in partnership with Community Based	Initiatives Reports	The value chain socio-economic projects within municipalities in partnership with Community Based Organizations & NGOs are implemented with particular attention to women	Horizons	Initiative Reports	Upon Submission	<ul style="list-style-type: none"> • Initiatives Reports • Annual Report

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	Organizations & NGOs.						
5	Project Scalability & Replicability						
5.1	Develop Sustainable Energy Action Plans (SEAP) for each of the selected Municipalities for the next (10) years.	SEAPs for the three municipalities	SEAPs for the three municipalities are developed	NERC	SEAPs	Upon Submission	<ul style="list-style-type: none"> SEAPs Annual Report
	Follow up on Covenant of Mayors requirements	Covenant of Mayors (COM) Approval	Applications to join COM are approved for the three municipalities	NERC	Approval Letters	Upon Approval	<ul style="list-style-type: none"> Approval Letters Annual Report
5.2	Facilitate the participation of Project applicant, partners, municipality representatives and other key project stakeholders in regional & international conferences, forums and other learning & knowledge exchange venues to present MINARET NEXUS model and activities.	Participation Reports	MINARET NEXUS model and activities is presented in regional & international conferences, forums and other learning & knowledge exchange venues by project applicant, partners, municipality representatives and other key project stakeholders	Project Management	Participation Reports	Upon Participation	<ul style="list-style-type: none"> Participation Reports Annual Report

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5.4	5.4 Establish a NEXUS fund (Access to Finance) at each of the 3 project municipalities: -Develop fund mandate, scope & criteria; -Develop fund governance, ensuring engagement of community in the governance & management of the fund; -Develop fund-operating procedures; - Develop fund auditing & quality assurance mechanism and procedures.	<ul style="list-style-type: none"> • NEXUS Fund report including (mandate, scope, criteria, governance) • Fund operating procedure • Fund auditing & quality assurance mechanism and procedures 	NEXUS fund (Access to Finance) at each of the project municipalities is established and all related procedures, requirements are developed	Horizons	<ul style="list-style-type: none"> • NEXUS Fund report • Fund operating procedures • Fund auditing & quality assurance procedures 	Upon preparation	<ul style="list-style-type: none"> • NEXUS Fund report • Annual report
5.5	Organize 3 national events/workshops/open day, one in each country to establish public, private and community networking around identified opportunities at each of the 3 project's municipalities	3 reports for national events/workshops/open day in the municipalities	Public, private and community networking around identified opportunities is established in the municipalities	IUCN	Submitted Reports	Upon organization	<ul style="list-style-type: none"> • Submitted reports • Annual report

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5.6	Produce final Project report	Final Project Report	---	Project Management	Final Project Report	Upon Submission	Final Project Report